

**MEMORANDUM OF DELEGATION
CONTRACT AUTHORITY**

TO: Jerry Zamzow
Associate Vice President for Research

Pursuant to Iowa State University's Contracting Authority Policy, the President of Iowa State University has delegated me to as Senior Vice President for Operations and Finance authority to sign certain contracts on behalf of Iowa State University except for matters for which the Board of Regents has retained authority. The Contracting Authority Policy also permits me to delegate that authority to others.

I authorize you to sign the following contracts on behalf of ISU with entities external to ISU:

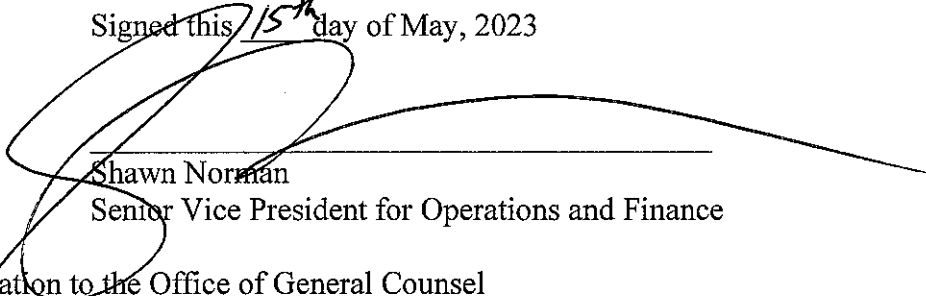
Agreements for use of facilities managed by the Office of the Vice President for Research using a template approved by the Office of General Counsel or a user-provided agreement approved by the Office of General Counsel

Your authority above is limited as follows:

1. You may not sign any agreement for that has a term longer than one year.
2. You may not sign any contract that you have been instructed not to sign.
3. You may not re-delegate your authority.

This delegation shall remain in effect so long as you remain in your position as Associate Vice President for Research, unless revoked sooner by the President of Iowa State University, by me, or by my successor.

Signed this 15th day of May, 2023



Shawn Norman
Senior Vice President for Operations and Finance

Send copy of completed delegation to the Office of General Counsel