

**MEMORANDUM OF DELEGATION**  
**CONTRACT AUTHORITY**

TO: Lisa Shoemaker  
Accountant, Sponsored Programs Accounting

Pursuant to Iowa State University's Contracting Authority Policy, the President of Iowa State University has delegated to me as Senior Vice President for Operations and Finance authority to sign contracts on behalf of Iowa State University except on matters for which the Board of Regents has retained authority. The Contracting Authority Policy also permits me to delegate my authority to others.

I authorize you to sign the following on behalf of Iowa State University:

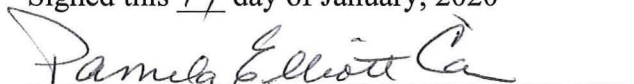
Certifications regarding expenditures, disbursements, cash receipts, and similar matters related to the financial post-award administration of sponsored programs.

Your authority is limited as follows:

You may not re-delegate your authority.

This delegation supersedes the delegation issued to you on December 17, 2014 and shall remain in effect so long as you remain in your position as Accountant, Sponsored Programs Accounting, unless revoked sooner by the President of Iowa State University, by me, or by my successor.

Signed this 17 day of January, 2020



Pamela Elliott Cain  
Interim Senior Vice President for Operations and Finance

Send copies of completed delegations to:  
Office of University Counsel